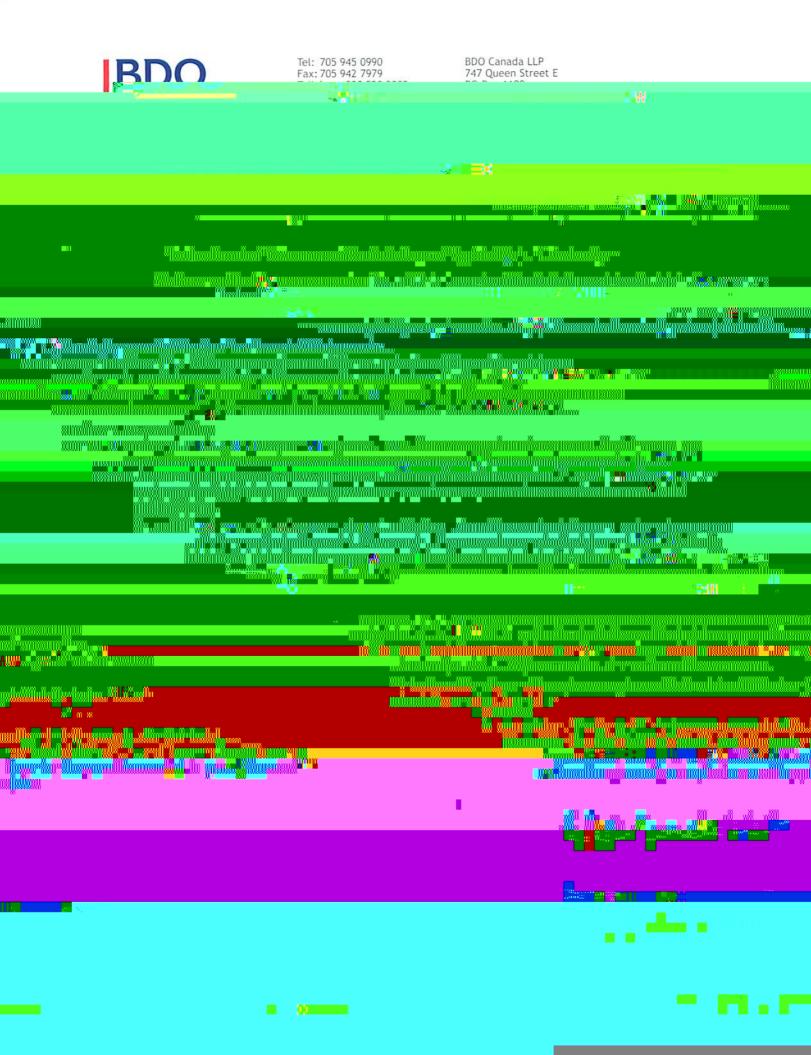
Financial Statements of

THE SAULT COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Year ended March 31, 2011



Statement of Financial Position

March 31, 2011, with comparative figures for 2010	March 31, 2011,	with comparative	e figures for 2010
---	-----------------	------------------	--------------------

Assets Current Cash (note 3)				
Current Cash (note 3)				
Temporary investments (note 3) Accounts receivable	\$	7,076,874 18,542,882 1,119,128	\$ 12,707,016 17,162,420 1,136,144	
-		A _		
Day - 1-d		244 007	4 126 100	r.
v	<u> </u>			
	· · · · · · · · · · · · · · · · · · ·	44.45.5.5	00.775.17-	
y · · · · · · · · · · · · · · · · · · ·		* 500 000	0.000.540	
			244.007	244 007 1 126 100

Statement of Operations			
Year ended March 31, 2011, with comparative figures for		2010	
Revenue:			
Grants and reimbursements	\$ 36.829.766	\$ 34.450.949	
Tuition fees Ancillary operations	7,932,930 1,164,979	7,232,572 1,012,522	
	,		
Restricted for student purposes	2,821,095	2,432,914	
¥	בַּפַ אַנְיַסִ זְבֵּיקּ .	10 000 000	
	Year ended March 31, 2011, with comparative figures for Revenue: Grants and reimbursements Tuition fees Ancillary operations	Year ended March 31, 2011, with comparative figures for 2010 Revenue: Grants and reimbursements \$ 36.829.766 Tuition fees Ancillary operations Restricted for student purposes \$ 2,821,095	Year ended March 31, 2011, with comparative figures for 2010 2011 2010

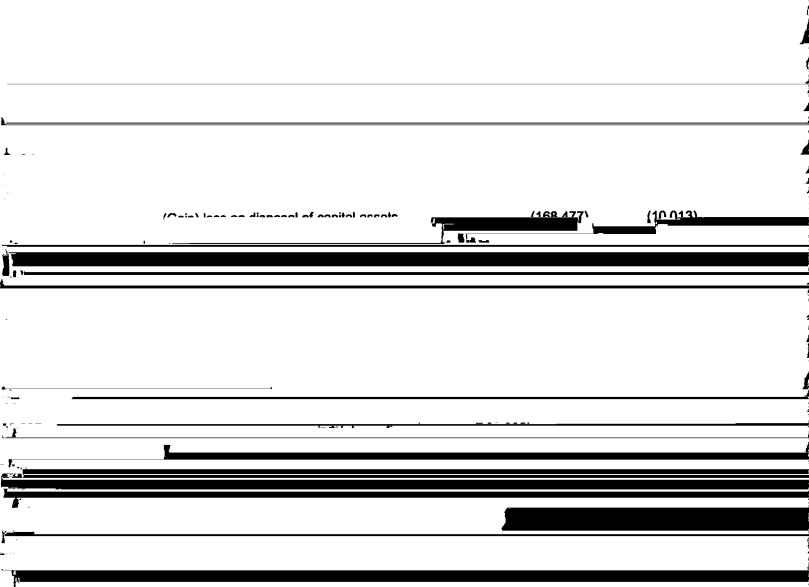
Expenses (Note 20): Academic **Educational resources**

25,426,491 2,012,084 23,963,041 1,895,943



Statement of Cash Flows

Year ended March 31, 2011, with comparative figures for 2	 2011	 2010
Cash flows from operating activities: Excess of revenue over expenses Items not involving cash:	\$ 3,865,798	\$ 1,572,710
Amortization of capital assets	2,106,123 _/1 553 515\	2,644,336 /1 736 511)



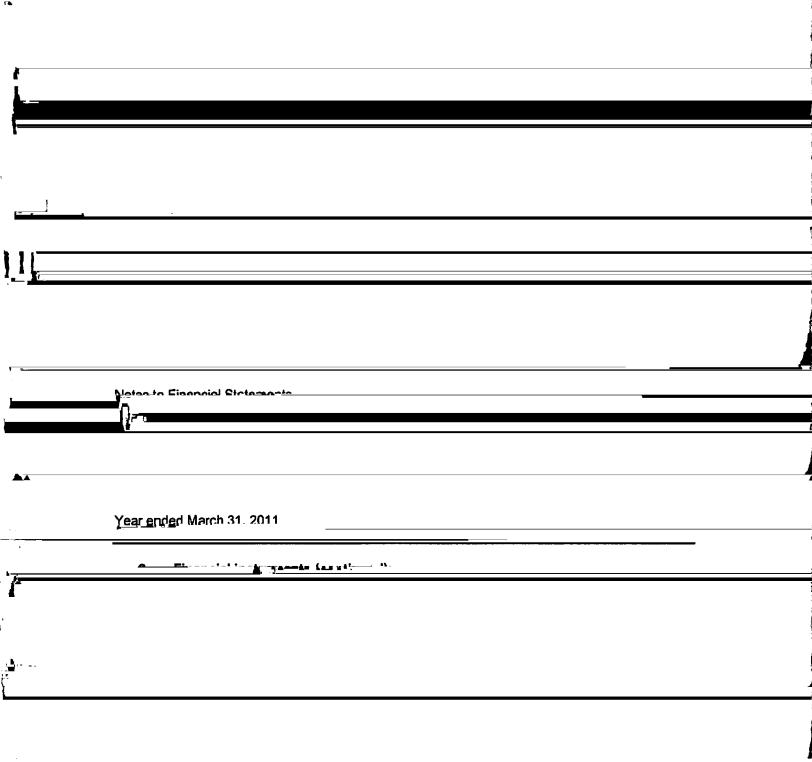
	Year ended March 31, 2011	
	The Sault College of Applied Arts and Technology ("Sault College") is a provincial community	
		
r -		
<u></u>		
	College in Annancial accomment	
1		
<u>.</u>		

	APPLIED ARTS AND TECHNOLOGI
TV.	
7.	
	V d-d Moreh 24, 2044
	Year ended March 31, 2011
	1. Significant accounting policies (continued):
•	(a) Conital agents:
	_
1	
_	
_	
	Contributed conital acceptances see seconded at contributed conital accepts are reported
h=	
To .	
₹ ■	
,	
= ;	
-	·
-	
. . 	
· <u> -</u>	
le a	

THE SAULT COLLEGE OF APPLIED ARTS AND TECHNOLOGY Notes to Financial Statements

Year e	ended March 31, 2011
	Financial instruments:
	The College classifies its financial instruments into one of the following categories based An the purpose for which the asset was acquired. The College's accounting policy for
	<u>,</u>
	each category is as follows:
	(1) Held for Trading:
	Plana tal tanka and also offer deside all the second and all the second to the second
	11 -
	(i) acquired principally for the purpose of selling or repurchasing in the near term;
	/iii not of a portfolio of identified financial instruments that one managed tenether

THE SAULT COLLEGE OF



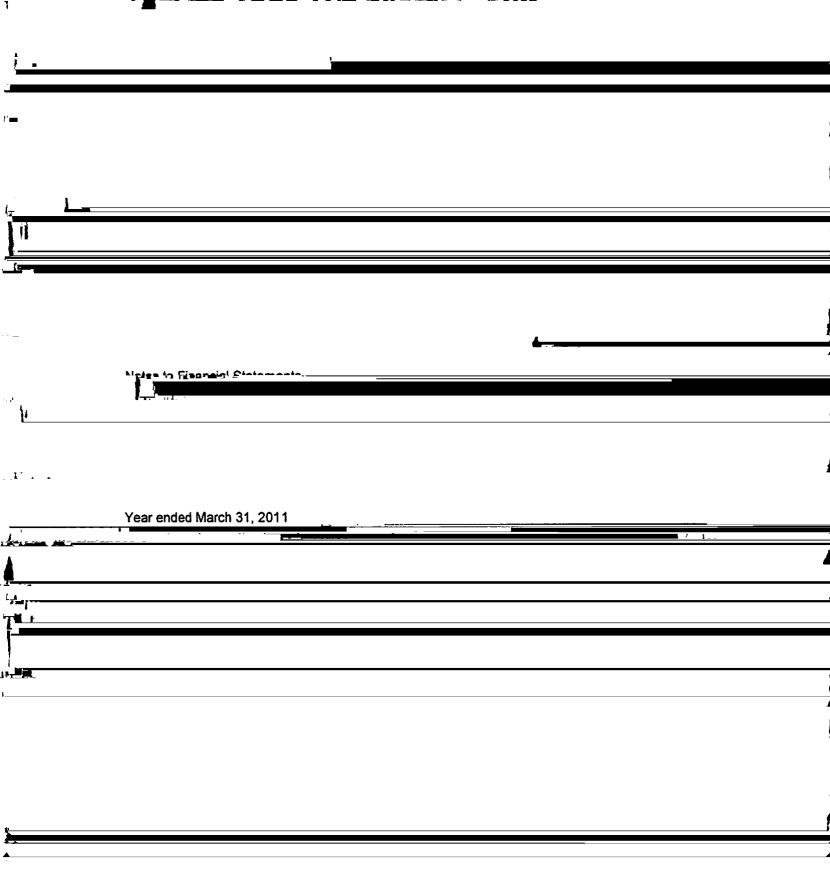
(3) Available for Sale:

Available for cale geneta are non-destructive financial constants that are designated as

Year ended March 31, 2011 2010 2011 2010	\$ 1,216,666 3 193,043 187,090 8,866,924 16,405,713
Cash and temporary investments include the following amounts: 2011 Restricted for student purposes \$ 1,219,584 \$ 1,216,666 Profit of the condougroup numbers \$ 1,473,816 8,866,924 Capital assets \$ 1,473,816 8,866,924 Cash and temporary investments on hand \$ 256,619,756 \$ 20,860,438 The College has a line of credit of \$ 1.5 million at prime less 50 basis points available as of March 31, 2011. Accumulated Net Dook value	\$ 1,216,666 3 193,043 187,090 8,866,924 16,405,713
Cash and temporary investments include the following amounts: 2011 2010	\$ 1,216,666 3 193,043 187,090 8,866,924 16,405,713
Cash and temporary investments include the following amounts: 2011 2010 Restricted for student purposes \$ 1,219,584 \$ 1,216,666 Propriet for conforming numeroses \$ 1,473,816 \$ 8,868,924 Capital assets \$ 1,473,816 \$ 8,868,924 Cash and temporary investments on hand \$ 19,164,890 \$ 16,405,713 \$ 275,619,756 \$ 29,869,438 The College has a line of credit of \$ 1.5 million at prime less 50 basis points available as of March 31, 2011. Accumulated Net book value	\$ 1,216,666 3 193,043 187,090 8,866,924 16,405,713
Cash and temporary investments include the following amounts: 2011 Restricted for student purposes \$ 1,219,584 \$ 1,216,666 Profit of the conforming numbers \$ 1,473,816 \$ 8,868,924 Capital assets \$ 1,473,816 \$ 8,868,924 Cash and temporary investments on hand \$ 19,164,890 \$ 16,405,713 \$ 275,619,756 \$ 29,869,438 The College has a line of credit of \$ 1.5 million at prime less 50 basis points available as of March 31, 2011. Accumulated Net book value	\$ 1,216,666 3 193,043 187,090 8,866,924 16,405,713
Cash and temporary investments include the following amounts: 2011 2010	\$ 1,216,666 3 193 043 187,090 8,866,924 16,405,713
Restricted for student purposes	\$ 1,216,666 3 193,043 187,090 8,866,924 16,405,713
Restricted for student purposes	\$ 1,216,666 3 193,043 187,090 8,866,924 16,405,713
Restricted for student purposes	\$ 1,216,666 3 193 043 187,090 8,866,924 16,405,713
Restricted for student purposes	\$ 1,216,666 3 193,043 187,090 8,866,924 16,405,713
Restricted for student purposes	\$ 1,216,666 3 193,043 187,090 8,866,924 16,405,713
Restricted for student purposes	\$ 1,216,666 3 193,043 187,090 8,866,924 16,405,713
Restricted for student purposes	\$ 1,216,666 3 193,043 187,090 8,866,924 16,405,713
Internally restricted 176,792 187,090 Capital assets 1,473,816 8,866,924 Cash and temporary investments on hand 19,164,890 16,405,713 The College has a line of credit of \$ 1.5 million at prime less 50 basis points available as of March 31, 2011. Accumulated Net Cost amortization book value	187,090 8,866,924 16,405,713
Internally restricted Capital assets Cash and temporary investments on hand 19,164,890 16,405,713 *	8,866,924 16,405,713
Capital assets Cash and temporary investments on hand 1,473,816 19,164,890 16,405,713 \$,75,619,756 \$,20,869,436 The College has a line of credit of \$ 1.5 million at prime less 50 basis points available as of March 31, 2011. Accumulated Cost amortization Net book value	8,866,924 16,405,713
Capital assets Cash and temporary investments on hand 1,473,816 19,164,890 16,405,713 \$,75,619,756 \$,20,869,436 The College has a line of credit of \$ 1.5 million at prime less 50 basis points available as of March 31, 2011. Accumulated Cost amortization Net book value	8,866,924 16,405,713
Capital assets Cash and temporary investments on hand 1,473,816 19,164,890 16,405,713 \$,75,619,756 \$,20,869,436 The College has a line of credit of \$ 1.5 million at prime less 50 basis points available as of March 31, 2011. Accumulated Cost amortization Net book value	8,866,924 16,405,713
Capital assets Cash and temporary investments on hand 1,473,816 19,164,890 16,405,713 \$,75,619,756 \$,20,869,436 The College has a line of credit of \$ 1.5 million at prime less 50 basis points available as of March 31, 2011. 4 ,	8,866,924 16,405,713
The College has a line of credit of \$ 1.5 million at prime less 50 basis points available as of March 31, 2011. 2011 Accumulated Net Cost amortization book value	
The College has a line of credit of \$ 1.5 million at prime less 50 basis points available as of March 31, 2011. 4 Contact Cost amortization Sook value	
March 31, 2011. 2011 Accumulated Net Cost amortization book value	
March 31, 2011. 2011 Accumulated Net Cost amortization book value	
March 31, 2011. 2011 Accumulated Net Cost amortization book value	eilable as of
2011 Accumulated Net Cost amortization book value	
Accumulated Net Cost amortization book value	
Accumulated Net Cost amortization book value	
Cost amortization book value	
<u></u>	<u>~</u>

	Notes to Financial Statements
	Year ended March 31 2011
	4. Capital assets (continued):
	Thornare on sesate held under capital leases at March 31_2011. There were no assets held
u <u>.</u>	
-	
-	
	under capital leases at March 31, 2010.
	Francis and the second
	•
	2011 20 <u>10</u>
	Na pension post-employment henefits \$ 665,000 \$ 600,000

THE SAULT COLLEGE OF



Notes to Financial Statements

Net investment in capital assets:

, <u> </u>	<u>′ear</u> e <u>nded March 31, 2011</u>				
ı					
1					
<u> </u>					
*					
, <u> </u>					
4					
Fe 5					
`					
	100				
	•		-		
<u> </u>					
		201	1	2010	
	File Des contraction of the only of the only				
-1.17	<u>^</u>				
11: · · ·	lt:				
,					
-	_				
	Amortization of deferred contributions related				
	to capital assets	\$ 1,553,51	5 \$	1,736,511	
	Amortization of capital assets	(2,106,12	3)	(2,644,336)	
	Investment income	314,14	9	287,523	
	Gain (loss) on disposal of capital assets	168,47	7	10,013	
		<u> </u>			
		\$ (69,98	2) \$	(610,289)	
		201	1	2010	

THE SAULT COLLEGE OF APPLIED ARTS AND TECHNOLOGY Notes to Financial Statements

No	otes to Financial Statements	
<u>Y</u> e	ear ended March 31, 2011	
9.	Capital mortgage:	
		2011 2010
	9.17% Mortgage, interest payable semi-annually,	
	N	4.400.000
	the student residence building	4,100,000 4,100,000 \$ 4,100,000 \$ 4,100,000
		······································
10	. Net assets:	
	Sault College appropriates amounts from unrestric	ted net assets to cover anticipated future
	The patrial contents are seen	ded on assessing aurenditures in the time.

	Year ended March 31, 2011
	#2_Rogain plane:
	10 ± 12 · 1 · 1
i.	Full time employees of the College are members of the Colleges of Applied Arts and
<i></i>	Tentropican (CCAT) Paraisa (Plan / Aba Dian) which is a multi-malayee also socilable to all
ļ.	
AAA	
A. A. S	
	eligible amplouses of the porticipative members of the CAAT. Under this arrangement the
1	
1	
h	

	Year ended March 31, 2011		
	13. Other information:		
	Ontario Student Opportunity Trust Fund:		
	The fellowing information autilines the estimitus of the Ontario	a Chidant.Onnadiinibii Toint Eiind.	
_			
		1,	
-			1
-			
		<u> </u>	-
×- 2-43-			
-			
-			
·,			
Cor. Is ,) <u>e</u> t

	Year ended March 31, 2011				
	14. Ontario Student Opportunity Trust Fund II:				
	Schedule of donations received between April 1 and March 3	31:	2011	2010	
	Carly designs matched between April 1	<u>.</u> .	2011	2010	
	and March 31 Unmatched cash donations	\$	<u>-</u>	\$ 	
		\$	-	\$ - - -	
	Unmatched cash donations	\$		\$ 	
_	Unmatched cash donations Total cash donations	\$	-	\$ 	
	Unmatched cash donations Total cash donations	\$	-	\$ - - - -	
	Unmatched cash donations Total cash donations	\$		\$ -	

for the period	April	1 to	March	31:

	2011		2010
•	224 240	•	224 240

	Year ended March 31, 2011		_
•	15. Ontario Trust for Student Support:		
-			
	Refer to the second second between Audit and	1.1 m-∞ lo 114 s.	
- ,	k-	H. C.	
<u> </u>			
,			
_		2011 201	<u>o</u>
	Cash donations matched between April 1		
	12		
- 1			
	7		
	Unmatched cash donations	2,220 -	
	Total cash donations	\$ 146,088 \$ 92,71	5
	Cate did at Ohanna in Endament Engl Palance f		
·			

	Year ended March 31, 2011
•	16 Comparative amounts:
	Certain 2010 comparative amounts have been reclassified to reflect the financial statement presentation adopted for 2011.
	17. Commitments: The column has entryed into an assessment to represent a new academic building. The
V	
·	
, <u> </u>	
<u> </u>	
_	- -
-	
<u> </u>	Aca ke
<u> </u>	
2	
,	
_,	
 -	
·	
	•
F .	
<u> </u>	

haterin Einansial Statements

Year ended M	larch 31.	. 2011
--------------	-----------	--------

20. Analysis of Expenses:

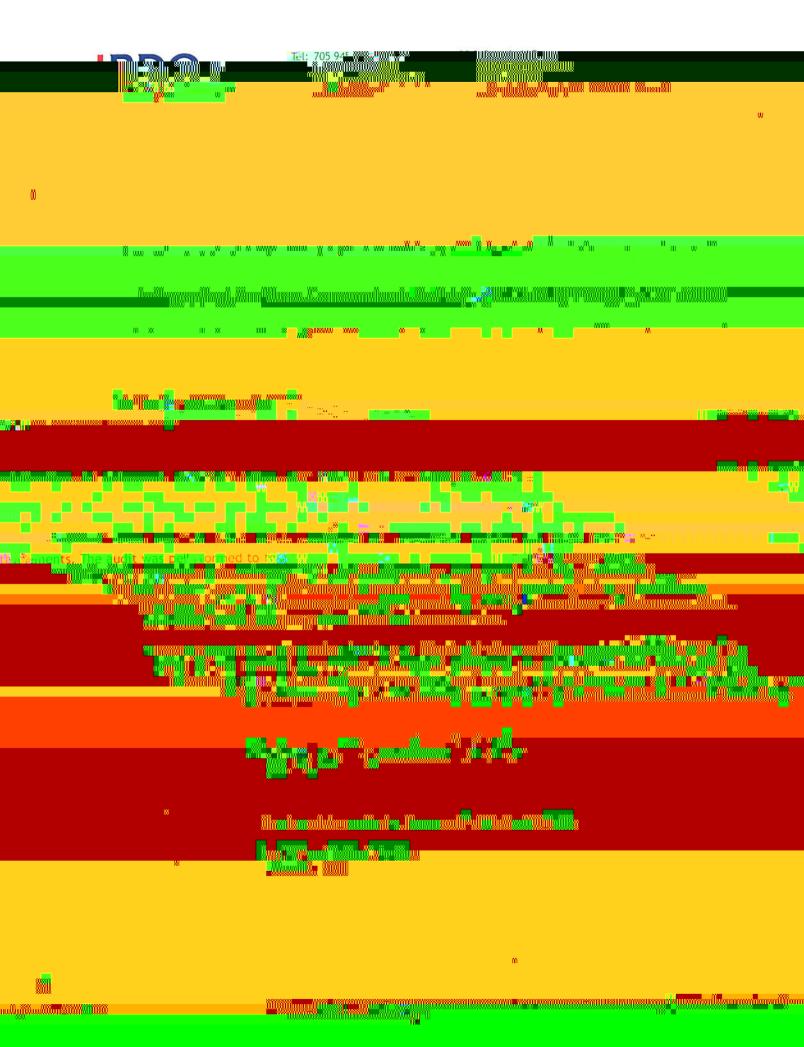
	2011	2010
Salaries: Administration	\$ 4,769,741	\$ 4,558,015

Support	9,003,270	8,719,322
Other salaries	173,082	100,879
Benefits	6,503,600	5,994,021
Building repairs and maintenance	197,489	143,269
Contracted security services	127,295	119,803
Contracted services	1,996,327	1,764,852
Cost of Goods Sold	763	29,556
Equipment maintenance and repairs	523,240	717,585
Field work	65.147	119,130
Furniture and equipment purchases	507,574	348,261
Furniture and equipment rental	141,381	140,186
Grounds maintenance	65,003	58,049
Instructional and resource supplies	1,367,514	1,272,017
Insurance	275,746	352,884
Interest and bank charges	454,559	460,070
Janitorial and maintenance synoties	67 245	57.858

Municipal tax levy

167,455

156,010



THE SAULT COLLEGE OF

Apprentice training

Other

Ontario training strategies

Full dima pesting esques

اء مختصمه سال Year ended March 31, 2011, with comparative figures for 2010 Schedule 1 2010 2011 Operating grants \$ 15,946,901 \$ 16,345,515 Special Purpose grants 12,025,621

10,440,016

1,527,066

2,144,065

3,994,287

34,450,949

1,887,279

2,676,602

4,293,363

36,829,766

THE SAULT COLLEGE OF AND TECHNOLOGY

	Academic Expenses			
*	Year ended March 31, 2011, with comparative figures for 2010		Unaudited Schedule 2	
		2011	2010	
	Salaries:	<u>\$</u> 4 ለን <u>፡</u> በባታ	\$ 1_1ΩΩ 26Ω	
_				,
	Academic Support	14,370,370 2,516,973	13,795,510 2,335,594	
	Other salaries Benefits	17,575 3,808,249	3,914 3,469,320	
	Building repairs and maintenance Contracted security services	9,162 644 4,005,303	13,982 623	
	Contracted services Equipment maintenance and repairs Field work	1,095,302 296,565 <u>65 147</u>	882,294 472,791 11 <u>0</u> 130	
				•
	E(Eniterior and agreement acceptance	170 760	112 028	

Furniture and equipment rental	2,064	2,847
Grounds maintenance	15,647	13,216
Instructional supplies	974,490	845,385
	400,000	454 400

Educational Resources Expenses

Year ended March 31, 2011, with comparative figures for 2010.		Unaudited Schedule 3
	2011	2010
Salaries:	72 807	<u>در</u> د در ش
<u> </u>		
Academic	236,324	223,585
Support	801,003	788,909
Other salaries Benefits	68,850 312,214	39,938 261,983
Contracted services	112,986	87,927
Equipment maintenance and repairs	29,416	36,844
Furniture and equipment purchases	31,350	32,517
Furniture and equipment rental	84,067	75,377
name of sundies		178 071 .
(17-18-		
Office consider	44 742	44404
Office supplies	11,715	14,134
, J.º		
· · · · · · · · · · · · · · · · · · ·		1

THE SAULT COLLEGE OF

	folly direction of a service				
-					
-,	*			•	
<u> </u>					
ì	_				
	4 L.		· · · · •		
<u> </u>	-				
r -					
-	Miles March 24 2044 with games and	ive flavores for 2010		Cohedule A	
1					
- ,					
**					
ķ					
•	<u>.</u>				
·					
•		· · · · · · · · · · · · · · · · · · ·	2011	2010	
			2011	2010	
`	Salaries:				
	Administration	\$	250,339	\$ 218,582	
	Support Other salaries		1,302,472 37,721	1,259,473 19,843	

Administrative Expenses

Year ended March 31, 2011, with comparative figures for 2010

Unaudited Schedule 5

	 2011	2010
Salaries:		
Administration	\$ 2,037,742	\$ 2,164,251
Academic	10,978	10,772
Support	1,680,950	1,566,096
Other salaries	14,084	6,195
Benefits	929,064	927,162
Building repairs and maintenance	11,773	10,036
Contracted services	383,074	261,186
Egyjnmont maintenance and consists	400 000	000 040



Furniture and equipment purchases	112,575	102,621
Furniture and equipment rental	35,298	42,718
Grounds maintenance	2,334	•
Instructional supplies	40,505	44,296
Insurance	139,496	193,846
Interest and bank charges	78,286	82,739
Municipal tax levy	152,550	135,375
Office supplies	49,647	52,515
Professional development	26,384	31,520
Parfez-jonal free	<u> </u>	<u> </u>

Promotion and public relations	370,561	321,783
Provision for doubtful accounts (recovery)	(38,235)	52,567
Staff employment	66,684	82,128
Telecommunications	79,202	80,878
Travel and conference	124,352	47,213
Vehicle expense	2,319	2,191
	\$ 6,834,049	\$ 6,649,194

Plant Expenses

Unaudited

	Yang anded March 24 2044 with accommodition flavored	AAA MMAM	0-4-4-4-0
1			
	1		
	-		
		~ *	
	<u> </u>		
		2011	2010
	Salaries:		
	Administration	\$ 169,903 \$	194,012
	Support	1,100,150	1,041,781
	Other salaries	1,524	2,528
	Possile		2,020 313_03.4
			71221
	·		
	Building repairs and maintenance	78,282	66,323
	Contracted security services	94,097	88,265
	Contracted security services Contracted services	94,097 12,762	88,265 13,785
	Contracted security services	94,097	88,265

	Ancillary Operations Expenses		Unaudited	
	Year ended March 31, 2011, with comparative figures for 2010		Schedule 7	
		2011	2010	
•	Salaries:	120 220	€ 424 674 <u></u>	
<u> </u>	D.			
·	Support Other salaries	316,511 14,447	347,635 10,295	
	Benefits Building sentise and maintenance	127,385	135,590	
-				
—	g- 7 AA A.M			
,				
, , , , , , , , , , , , , , , , , , ,				
ž).				
	Contracted services Cost of goods sold	45,879 763	47,168 29,556	
	Fraisment maintenance and sonsin	207	4.000	

Ontario Training Strategies Expenses

Year ended March 31, 2011, with comparative figures for 2010

Unaudited Schedule 8

	 2011	 2010
Salaries:		
Administration	\$ 356,727	\$ 369,822
Academic	374,362	288,595
Support	1,107,317	1,265,308
Other salaries	9,058	8,246
Benefits	514,298	447,060
Building repairs and maintenance	26,448	-
Contracted services	265,940	443,786
Caricante de la constante de l	260	168

Promotion and public relations

Staff employment

Salaries: Administration Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	238,175 83,204 177,894 9,823 83,615	2010 138,448 47,567 114,526	
Salaries: Administration Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	238,175 83,204 177,894 9,823 83,615	2010 138,448 47,567 114,526	
Administration \$ Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	238,175 83,204 177,894 9,823 83,615	\$ 138,448 47,567 114,526	
Administration \$ Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	238,175 83,204 177,894 9,823 83,615	\$ 138,448 47,567 114,526	
Administration \$ Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	238,175 83,204 177,894 9,823 83,615	\$ 138,448 47,567 114,526	
Administration \$ Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	238,175 83,204 177,894 9,823 83,615	\$ 138,448 47,567 114,526	
Administration \$ Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	238,175 83,204 177,894 9,823 83,615	\$ 138,448 47,567 114,526	
Administration \$ Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	238,175 83,204 177,894 9,823 83,615	\$ 138,448 47,567 114,526	
Administration \$ Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	238,175 83,204 177,894 9,823 83,615	\$ 138,448 47,567 114,526	
Administration \$ Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	238,175 83,204 177,894 9,823 83,615	\$ 138,448 47,567 114,526	
Administration \$ Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	238,175 83,204 177,894 9,823 83,615	\$ 138,448 47,567 114,526	
Administration \$ Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	238,175 83,204 177,894 9,823 83,615	\$ 138,448 47,567 114,526	
Administration \$ Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	238,175 83,204 177,894 9,823 83,615	\$ 138,448 47,567 114,526	
Administration \$ Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	238,175 83,204 177,894 9,823 83,615	\$ 138,448 47,567 114,526	
Administration \$ Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	238,175 83,204 177,894 9,823 83,615	\$ 138,448 47,567 114,526	
Administration \$ Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	238,175 83,204 177,894 9,823 83,615	\$ 138,448 47,567 114,526	
Administration \$ Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	238,175 83,204 177,894 9,823 83,615	\$ 138,448 47,567 114,526	
Administration \$ Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	83,204 177,894 9,823 83,615	\$ 47,567 114,526	
Administration \$ Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	83,204 177,894 9,823 83,615	\$ 47,567 114,526	
Academic Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	83,204 177,894 9,823 83,615	\$ 47,567 114,526	
Support Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	177,894 9,823 83,615	114,526	
Other salaries Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	9,823 83,615		
Benefits Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases	83,615	0.020	
Building repairs and maintenance Contracted services Equipment maintenance and repairs Furniture and equipment purchases		9,920	
Contracted services Equipment maintenance and repairs Furniture and equipment purchases		39,761	
Equipment maintenance and repairs Furniture and equipment purchases	706		
Furniture and equipment purchases	64,404	14,130	
Furniture and equipment purchases	461	479 4 04 7	
je:	49,118	4,017	
P.			
7			
Office supplies	15,176	6,620	
Premise Rental	42,510	18,077	
D-p(pn-i-ne) face	e 4.9.P		

26,063

20,036